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A N N U A L
R E P O R T

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Copies of this report are available free by e-mailing mail@aacog.com,
calling AACOG Public Relations at (210) 832-5089,
or faxing a request to (210) 225-5937.

The report is also available online at www.aacog.com.

Organizational Structure



Dear AACOG members and residents of the Alamo Area Region:

As we close the first decade of the new millennium, the Alamo Area region witnessed many changes: population growth and with it the need to address increased economic and workforce development issues; increased demand for government and social services; and an increased awareness of the region's air quality, among others. AACOG responded to meeting these regional challenges, and in doing so, facilitated the creation of regional strengths.

2010 in particular, proved to be quite successful for the myriad of programs we offer. As such, our efforts have never before been so prominently recognized not only locally, but at the state and federal levels as well. All of this is a direct result of the strong partnerships AACOG has developed and nurtured over the years with our member governments, partner organizations, volunteers and certainly not least, with our incredible staff of dedicated individuals.

The region is constantly evolving and AACOG continues to play a pivotal and vital role in leading the charge to addressing the needs of the residents from our 12-county Alamo Area region. It is our hope as we begin a new decade, that our efforts to promote and strengthen the region through aid to the elderly and individuals with developmental challenges; economic and community development; homeland security and 9-1-1; housing and weatherization services; natural resources; rural transportation; technical assistance; training of law enforcement and first responders; and facilitating the training and placement of the workforce within the region, we will continue to provide the best services possible.

Thank you for making 2010 such a successful year. Together, we can certainly make 2011 a memorable year.

Regionally Yours,

Jay P. Millikin
2010 Board Chairman
Comal County Commissioner

Gloria C. Arriaga
Executive Director

Marvin C. Quinney
2011 Board Chairman Elect
Wilson County Judge



AACOG 2010 Board of Directors

The Honorable Jay P. Millikin, Board Chairman, Comal County Commissioner

The Honorable Marvin C. Quinney, Board Vice-Chairman, Wilson County Judge

The Honorable Tommy F. Adkisson
County Commissioner, Bexar County

The Honorable James E. Barden
County Judge, Medina County

The Honorable Diana J. Bautista
County Judge, Atascosa County

The Honorable Paul Elizondo
County Commissioner, Bexar County

The Honorable Richard A. Evans
County Judge, Bandera County

The Honorable Carlos A. Garcia
County Judge, Frio County

The Honorable Dan Heckler
Mayor, City of Boerne

The Honorable Alger H. Kendall, Jr.
County Judge, Karnes County

The Honorable Michael D. Korus
Chairman, Atascosa County Soil
& Water Conservation District

The Honorable Ray Lopez
City Councilman, City of San Antonio

The Honorable A. David Marne
Mayor, City of Shavano Park

The Honorable David Medina, Jr.
City Councilman, City of San Antonio

The Honorable Doug Miller
State Representative, State of Texas

The Honorable Robert Puente
President/CEO, SAWS

The Honorable Jennifer V. Ramos
City Councilwoman, City of San Antonio

The Honorable Katie N. Reed
Board Member, Northside ISD

Linda G. Rivas
Board Member, University Health System

The Honorable Tom Schoolcraft
Mayor, City of Helotes

The Honorable Gaylan Schroeder
County Judge, Kendall County

The Honorable Mark Stroehrer
County Judge, Gillespie County

The Honorable Don J. Tymrak
Mayor, City of Karnes City

The Honorable Leticia Van de Putte
State Senator, State of Texas

The Honorable Ruby Vera
Mayor, City of Natalia

The Honorable Thomas G. Weaver
Chairman, San Antonio River Authority

The Honorable Mike Wiggins
County Judge, Guadalupe County

The Honorable Bill Williams
County Commissioner, Kerr County

The Honorable John Williams
Mayor, City of Universal City

The Honorable Kevin Wolff
County Commissioner, Bexar County



The Alamo Area Council of Governments (AACOG) is a political subdivision of the state of Texas, established in 1967 under Chapter 391 of the Local Government Code. AACOG serves the twelve counties that surround San Antonio, Texas – Atascosa, Bandera, Bexar, Comal, Frio, Gillespie, Guadalupe, Karnes, Kendall, Kerr, Medina, and Wilson.

Originally established as a regional planning commission, AACOG has successively broadened its role to include the delivery of a wide range of community services in order to assist its member governments and to enhance the lives of all residents in the Alamo Region.

AACOG has taken the initiative in the Alamo Region by providing program service delivery that is not customarily embraced by a regional council of governments. In addition to formulating regional approaches to community planning and development, assistance is also provided through delivery of a wide range of human service programs and governmental support initiatives. In each instance, AACOG is working to control the cost of public sector services through coordinated delivery as it seeks ways to improve the quality of life in the Alamo Region.



2010 AACOG Board of Directors

Human Services Division

Area Agencies on Aging

AACOG hosts two Area Agencies on Aging. The Alamo Area Agency on Aging (Alamo AAA) concentrates its efforts in the eleven rural counties surrounding Bexar County. The Bexar Area Agency on Aging (Bexar AAA) serves the City of San Antonio and Bexar County.

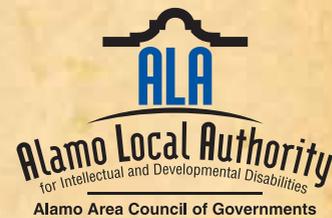
These agencies are dedicated to building a community that supports older residents and allows them to age in place with dignity, security, and enhanced quality of life. The range of services provided includes congregate meals, home-delivered meals, benefits counseling, care coordination, legal assistance, nutrition counseling and training, caregiver support, and transportation services.

The AAAs provide referral and assistance information to seniors, people with disabilities, and their families to help them navigate the complex system of services offered by government agencies, non-profits, and other service providers.

Both agencies operate health promotion programs, such as chronic disease self-management and falls prevention training, which are designed to enhance self-management skills and promote a healthy lifestyle.

The Ombudsman Program assists residents of nursing homes and their families in resolving concerns they might have with the care received, developing trusting relationships, advocating for quality care, and assisting in the development of resident and family councils.

Bexar AAA operates the Alamo Service Connection (ASC), which is one of only nine Aging and Disability Resource Centers in Texas. The ASC has an extensive database with information about Medicare, Social Security, legal aid, housing assistance, home repairs, residential support services, assistance with household expenses, and access to transportation services.



Alamo Local Authority for Intellectual and Developmental Disabilities (ALA)

The Alamo Local Authority for Intellectual and Developmental Disabilities (ALA) is responsible for the implementation and expansion of comprehensive services offered to people with intellectual and developmental disabilities.

The ALA's mission is to ensure that residents with intellectual and developmental disabilities receive quality delivery of all necessary services.

In addition, the ALA provides continuity of care by tracking individual service preferences for persons in state supported living centers and for persons waiting on service and program interest lists. When a client's preferences change or preferred services become available, ALA assists with the transition.

The Department of Aging and Disability Services recently recognized the excellence of the ALA as an "Elite Authority" and awarded a score of 100% in the annual Quality Assurance and Texas Home Living Program Authority review.

Perhaps the greatest accomplishment was the receipt of \$226,000 in additional funding for the In-Home Family Support Program. This additional funding allowed the program to expand from 110 families to 257 families. These 147 additional families receive direct financial support to purchase goods and services related to the client's disability while they wait to be added to the Home/Community-Based Services interest list.



Funded through the Texas Department of Aging and Disability Services
Alamo Area Council of Governments

On July 20, 2010, the National Association of Area Agencies on Aging (n4a) announced the 2010 recipients of its prestigious Aging Innovations and Achievement Awards at its annual conference in St. Louis, MO. The Bexar Area Agency on Aging, and the only AAA in Texas to receive recognition, was a recipient of the award in three categories:

- In the Elder Abuse Prevention category, the Bexar AAA Assisted Living Task Force is committed to making a difference in the lives of the elderly, disabled, and persons with developmental and intellectual disabilities, who have been exploited, abused and neglected at the hands of "predators" that have profited from the pain and harm they inflict on these targeted populations.
- In the Home/Community-Based Care category, the Health Care Consortium/Long Term Care Services (HCC) serves as an umbrella for a network of healthcare industry stakeholders, which address work-based education that advances skill and career development of a new and incumbent frontline healthcare workforce. Examples include the creation of the Alamo Colleges Health Professions Academy, and the Goodwill Industries / Good Careers Academy.
- In the You Name It category, the Elders Advocacy Network: Education and Training Workshops represent a planned series of aging advocacy educational workshops; addressing the training needs of long term care providers, state surveyors, staff and volunteer Ombudsmen, and other community advocates; by networking with local, state, and federal practitioners, to ensure that collaborative strategies are designed to provide the best quality of life and care for the elderly in our community.



Photos courtesy of the
City of San Antonio
Department of Community Initiatives





Housing & Weatherization Section 8

AACOG operates the U. S. Department of Housing and Urban Development's Section 8 Voucher Rental Assistance Program in all eleven rural counties outside of Bexar County. The Section 8 Program helps low-income seniors and families unable to afford owning or purchasing a home to live in safe, affordable rental properties with rent payment assistance. AACOG administers the program for 74 recipients and has been recognized by HUD as one of its highest performing partners for the past three years.

Weatherization Assistance Program

The AACOG Weatherization Assistance Program was awarded approximately \$14 million in federal stimulus funding to improve the energy efficiency of qualified low income households in the AACOG region. Weatherization measures afford the home owner or renter an average reduction of 35% in their utility bills. For every \$1.00 invested in the program, weatherization returns \$2.51 to the household and local community. \$1.80 is returned in reduced energy bills and \$0.71 is returned to ratepayers, households and communities through increased local jobs, reduced uncollectible utility bills. In addition, weatherization measures improve housing quality and promote better health and safety within the home in the areas of air quality, energy efficient appliances and the installation of smoke and CO2 detectors.

Workforce

AACOG, through its Alamo Area Development Corporation, contracts with Workforce Solutions Alamo to provide employment services and workforce assistance in the eleven rural counties outside of Bexar County. In addition, we have a contract with the City of San Antonio to provide childcare assistance in the same eleven rural counties.

Workforce Services enhances the lives of all residents by strengthening partnerships and meeting the challenges of improving the regional workforce. One goal is critical – improving the regional economy through workforce development. An important factor in the success of Workforce Services is building positive relationships with area employers.

The Texas Workforce Commission selected Workforce Solutions Alamo (WSA) as the Best Performing Large Workforce Board in Texas for program years 2008 and 2009, and is expected to select Workforce Solutions Alamo to win the award for 2010, as well. WSA was the first large Workforce Board to win the award for two consecutive years and 2010 will make it three consecutive years. The award is based upon WSA's work assisting individuals in gaining employment who are receiving Temporary Assistance to Needy Families (TANF) funding and individuals receiving unemployment insurance benefits.



Governmental Services Division

Regional Data Center

Even though AACOG serves a broader role than is often expected of a council of governments, a central mission remains providing professional planning expertise to our regional governments. The basic question governments strive to answer is where can development be expected in the future, and where should schools be placed, and infrastructure be located? The Regional Data Center works with member governments and other AACOG programs to quantify and graphically illustrate operational data and program information.

The Center is an established expert with GIS technology and assists with data collection, technical support, mapping, and information services to promote future land use planning. The Center is performing demographic modeling to anticipate future population and employment patterns for Bexar, Comal, Wilson, Guadalupe and Kendall Counties.

In addition, the Center's unique capabilities are utilized in support of the broad range of programs that AACOG operates.

One of the Center's important projects is working with the San Antonio – Bexar County Metropolitan Planning

Organization to produce the federally mandated Metropolitan Transportation Plan, which is reviewed and revised every five years.

Government Services

AACOG provides advocacy and service coordination, technical assistance and research for community and economic development, and training to promote leadership development. Perhaps the most important role it plays is promoting regional communication regarding economic development issues and coordinating action for related activities throughout the region.

AACOG is the designated planning district representative for the U. S. Economic Development Administration in the Alamo Region; is designated by the Texas Department of Rural Affairs to serve as the scoring agency for Community Development Block Grants for the region; and serves as the Texas Commission on Environmental Quality monitoring agency for solid waste financial support to local governments in the region.

The Program provides agency contact assistance, facilitating communication, and coordinating action among regional partners to both the public and private

sectors in support of project development; with the objective to promote job creation and community investment that in turn creates a vibrant regional economy.

Lastly, the Program provides leadership development and training for newly elected officials and a planning and zoning seminar for planning commissioners, elected officials, and municipal staff.

Resource Recovery

The Resource Recovery Program provides information on solid waste management and alternative programs for turning solid waste into resources with a second life. It also works to distribute funds from the Texas Commission on Environmental Quality (TCEQ) Solid Waste and Transportation Fund to governments in the Alamo Region.

In addition to funding government led initiatives, the Resource Recovery Program is involved in disseminating recycling and resource recovery information to regional schools, at Earth Day and Texas Recycles Day events, and other industrial and environmental fairs. Another action strategy is holding code enforcement workshops for regional government personnel or other interested citizens.





Natural Resources Air Quality

Guided by the Air Improvement Resources (AIR) Committee, the Natural Resources program focuses on protecting regional air quality and the community by monitoring pollution levels; gathering data and conducting analyses about sources of air pollution; and alerting the media, local governments, and schools when air pollution is expected to reach unhealthy concentrations.

Public education – a key component of the Natural Resources air quality effort – targets a wide, diverse audience through multiple outreach programs that address specific air improvement measures. Although each outreach program concentrates on discrete emission controls or sources, the goals remain consistent, i.e., to improve the quality of life for all who live in the Alamo region by encouraging industries, businesses, governments, and individuals to adopt practices that reduce air pollution, help the environment, and promote better health.

Commute Solutions

The program promotes integrated strategies that reduce

vehicular impact on ozone formation by advocating alternative work solutions such as telecommuting, flex time, and compressed workweeks. One action strategy is River Cities Rideshare, which is a cooperative effort between AACOG, the Capital Area Council of Governments, and the Capital Area Metropolitan Planning Organization in Austin, Texas. River Cities Rideshare works to reduce the number of cars on the road through an on-line matching system that connects car pool partners.

Another approach is issuing Air Quality Health Alerts when the forecast predicts a particularly bad day for ground-level ozone. These alerts help to protect people with asthma or other respiratory ailments that are especially sensitive to poor air quality. The Air Quality Health Alerts also serve to reinforce public education by reminding people to take responsibility for reducing ground-level ozone formation.

Clean Cities

The primary initiative of the Alamo Area Clean Cities Coalition is to promote the use of alternative fuels, such as propane, compressed natural gas, biofuels, hydrogen, and electricity. Other initiatives

include reducing the number of vehicle miles traveled, making fuel economy improvements, and implementing idle reduction technologies. During 2010, the AACOG Clean Cities program estimates that 1,624,452 gallons of gasoline were displaced through these local, voluntary actions.

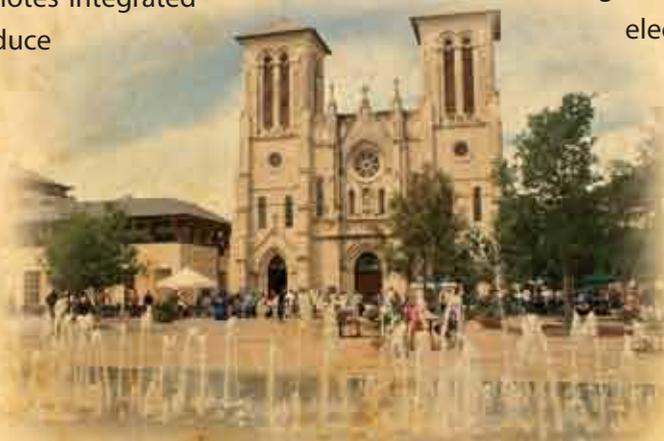
Alamo Clean Air Partnership

The Partnership encourages businesses, governments, and industries to implement measures that reduce ozone-forming emissions. Often these measures provide additional environmental and/or economic benefits and include a wide range of controls such as the use of low emission paints, energy-efficient lighting, and xeriscaping, among many others.

Historically, the most successful component of the Alamo Clean Air Partnership has been the annual Walk & Roll Corporate Challenge. Employers are asked to encourage their employees to drive less during the Challenge month. The 2010 Challenge was conducted in September. Participants reduced their driving by 365,000 miles with an estimated reduction of 1,150 pounds in ozone-forming chemicals.



AACOG's Green Patrol and Clean Cities Programs received national recognition in 2010. Camelot Elementary, the first school in the region to adopt AACOG's Green Patrol program, was featured in a segment by PBS television that was aired throughout the country. Green Patrol engages students to remind parents that turning off their vehicles' engine when parked at school pick up and drop off points promotes cleaner air and better health. In addition, AACOG's Clean Cities program, which focuses on promoting the use of cleaner-burning alternative fuels and vehicle technologies, was recognized by the U.S. Department of Energy as one of the exemplary coalitions among the nearly 90 such programs in the United States.





Public Safety Criminal Justice Planning

The Criminal Justice Planning Program operates through an Interlocal Cooperation Agreement with the Office of the Governor, Criminal Justice Division to provide technical assistance, oversight of the grant processes, grant management, and establish funding recommendations with consideration of local and state strategies through the Criminal Justice Advisory Committee. In addition, program staff facilitates Community Planning in each of the 12 counties to establish priorities based on local needs, state strategies, gaps in service, available resources, and any other criminal justice priorities identified within the AACOG region. Moreover, the program holds grant workshops, provides technical reviews, and offers administrative support to various agencies for grant applications and grant administration assistance once a regional government has received an award.

The Criminal Justice Planning Team conducts monitoring site visits for the General Victim Assistance – Direct Services, General Juvenile Justice Delinquency

Prevention Services, Criminal Justice Programs, and the Violence Crimes Against Women Criminal Justice and Training Projects.

During the 2009-2010 biennium, Criminal Justice Planning staff provided technical assistance and review for 55 grant applications totaling \$7,525,709 and administrative support for 31 grant awards totaling \$3,746,440. In addition, Criminal Justice Planning provided technical assistance and review for 21 additional applications submitted under the 2010 American Recovery and Reinvestment Act totaling \$3,175,766.

Homeland Security & Emergency 9-1-1 Call Center Program

These programs are dedicated to supporting our region's first-responders through maximum disaster preparedness and answering our citizens' calls for emergency services. The Homeland Security Program provides communities with technical assistance in planning for emergency preparedness by identifying potential safety threats and security weaknesses, and by developing local emergency management plans to meet those identified needs. Although these programs operate indepen-

dently, the interdependent program duties and responsibilities, along with AACOG's role in providing emergency call center services, affirms the need for these programs to be closely coordinated.

The 9-1-1 emergency call centers are equipped and administered by AACOG for seven counties in the region – Atascosa, Bandera, Frio, Gillespie, Karnes, Kendall, and Wilson Counties. State funds collected from telecommunications taxes, fees, and surcharges are distributed to AACOG, which then uses the funds to purchase equipment and supplies for the seven county Public Safety Answering Points (PSAP). The AACOG Emergency 9-1-1 Call Center system serves 89,836 landlines representing 191,773 residents.

AACOG is designated as the official monitoring agency for federal and state homeland security funding to regional governments. Funds are transmitted annually for program operation and to promote emergency preparedness in the region. In FY 2010, \$2,784,346 was allocated to the region for emergency operations center equipment, communications equipment, hazardous materials decontamination equipment, and equipping a health department trailer.



Alamo Area Regional Law Enforcement Academy (AARLEA)

The Academy instills the values of honesty, integrity, and professionalism in our cadets by providing the best possible law enforcement training.

The AARLEA offers licensing programs including Basic Peace Officer and Basic County Corrections Officer. The programs offer more extensive training than is statutorily required. Basic peace officer training is 1,128 hours where state law requires a minimum of 618 hours and basic county correctional training is 100 hours where the state mandates a minimum of 96 hours.

This intensive training program sets its own exemplary standards, striving to exceed state requirements in

training and testing. The AARLEA requires a minimum score of 80 or above for passing exams, which is 10 points above the state requirement. For 2009-2010, the Basic Peace Officer course has a 100% pass rate for students taking the Basic Peace Officer State Exam and the Basic County Corrections Officer course has a 97% student pass rate for the students taking the Basic Corrections Officer State Exam. As a result, AARLEA students have an increased employability. Thus far from 2009-2010, 72% of BPOC graduates have gained employment within Texas, with over 50% employed as peace officers within the AACOG Region. The Academy job fairs are held at least 3 times a year to provide all cadets with the opportunity to meet with recruiters from hiring agencies throughout the State of Texas.

The AARLEA also provides continuing education for licensed peace officers to

maintain their licenses. The Academy assists peace officers in the advancement of their certifications from intermediate level through master level. Additional training opportunities are also offered for officers to obtain certification in criminal investigation, firearms instructor, basic instructor, and administrative development programs.

The Texas Supplemental Peace Officer program trains people with prior law enforcement experience, either in the military or in another state, to obtain a Texas peace officer license. This program has led to broader recognition of the Alamo Area Regional Law Enforcement Academy by drawing additional military personnel, out-of-state police officers, and former federal investigators into its training programs. The Academy also offers certification training to Emergency 9-1-1 dispatchers through the Emergency Telecommunications course.

Youth Criminal Justice Education

The Regional Youth Criminal Justice Education Program collaborates with high school criminal justice educators to offer curriculum that exposes students to a multi-faceted view of the criminal justice system. The program furnishes additional resources, supplies, and assistance to participating instructors and promotes high-quality, standards-based instruction at high-risk and rural high schools.



Through education and training, Youth Criminal Justice Education strives to prevent or reduce juvenile crime, delinquency, and violence. The program seeks to deter students from underage drinking and substance abuse, help boost confidence and self-esteem, prevent gang participation, and encourage students to have greater involvement with their schools and communities.

The Academy also presents juvenile based training topics to regional law enforcement, juvenile justice, and school personnel to increase awareness of legal and social issues affecting youth and schools. This training is the first of its kind to address the region's juvenile delinquency concerns by providing youth and law enforcement personnel with a unique opportunity to work together in a positive, constructive environment.



Rural Public Transportation

Alamo Regional Transit (ART) provides public transportation bus service to residents of the eleven rural counties in the AACOG region outside of Bexar County. ART offers complete regional coverage and curb to curb service for any purpose. Transportation is commonly provided for medical appointments, Medicaid transportation, school or work transportation, grocery and other shopping, Senior Centers and Adult Day Care Centers. ART's increasing popularity provides over 570 riders per day or over 12,000 riders per month in the AACOG region. Last year, ART provided 110,000 one way rides to customers but is estimated to exceed 144,000 rides this year. To assist with the increased volume, federal stimulus funds were used to purchase new buses and computer assisted dispatch hardware and software.

ART offers versatile transportation options that are responsive to community needs. In some

communities, after school transportation is provided to children who do not qualify for the school district bus system. In other rural communities, transportation to local colleges and work commuter service is provided between the rural cities and San Antonio on a daily basis. Service to Adult Day Care Centers and Senior Centers provides an opportunity for persons with limited mobility an opportunity to get out of the house and visit with friends while enjoying a wholesome noon meal. Fixed route or flex route service is being planned for some communities while all communities are provided regular demand response and scheduled service both within the towns and to San Antonio on a routine basis.

Fares are affordable with one way rates only \$1 in town, \$3 within the county and \$5-\$7 for trips outside the county or to San Antonio. Customers may schedule their ride by calling 1-866-889-7433. Need a Ride? Call Alamo Regional Transit.



AACOG Member Governments

COUNTIES

Atascosa
Bandera
Bexar
Comal
Frio
Gillespie
Guadalupe
Karnes
Kendall
Kerr
Medina
Wilson

CITIES

Alamo Heights
Balcones Heights
Bandera
Boerne
Bulverde
Castle Hills
Castroville
Charlotte
China Grove
Christine
Cibolo
Converse
Devine
Dilley
Elmendorf
Fair Oaks Ranch
Falls City
Floresville
Fredericksburg
Grey Forest
Helotes
Hill Country Village
Hollywood Park
Hondo
Jourdanton
Karnes City
Kenedy
Kerrville
Kirby
La Coste
La Vernia
Leon Valley
Live Oak
Lytle
Marion
Natalia
New Berlin
New Braunfels
Olmos Park
Pearsall
Pleasanton
Poteet
Poth

CITIES

Runge
San Antonio
Schertz
Seguin
Selma
Shavano Park
Somerset
Stockdale
Terrell Hills
Universal City
Von Ormy
Windcrest

SCHOOL DISTRICTS

Dilley ISD
East Central ISD
Fredericksburg ISD
Kerrville ISD
Northeast ISD
Northside ISD
Southwest ISD

SPECIAL DISTRICTS & AUTHORITIES

Alamo Colleges
Alamo Resource Conservation & Development Area, Inc.
Alamo Regional Mobility Authority
Alamo Soil & Water Conservation District
Atascosa County Soil & Water Conservation District
Bexar County ESD, No. 6
Bexar Metropolitan Water District
Brooks Development Authority
Build San Antonio Green
CPS Energy
Edwards Aquifer Authority
El Oso Water Supply Corporation
Guadalupe-Blanco River Authority
Kendall County Soil & Water Conservation District
Kerr County Economic Development Foundation
Kerr County Soil & Water Conservation District
San Antonio Mobility Coalition
San Antonio River Authority
San Antonio Water System
Solar San Antonio
South Texas Regional Water Alliance
University Health System
VIA Metropolitan Transit

Alamo Area Council of Governments 2011 Annual Budget Effective January 1 - December 31, 2011

Revenues

Federal	27,281,602
State / SPAG	10,590,633
Local / Medicaid / MAC / UHS	6,617,225
Delegate Agency Match (Inkind,Cash,PI)	3,799,020
Program Income / Interest	271,673
AACOG Member Dues	291,049
Total Revenues	\$48,851,202

Expenditures By Program

AADC-Workforce / Child Care	3,352,376
Air Quality	672,124
Alamo AAA	3,951,307
Alamo AAA-Misc	67,000
Alamo Local Authority (ALA)	10,255,032
Bexar AAA	8,489,748
Bexar AAA-Misc.	451,180
Commission on State Emergency Communications	1,074,809
Commute Solutions / Clean Cities	372,659
Criminal Justice	1,041,783
Data Center	17,300
Government Services	106,607
Health and Human Services (Local)	18,876
Homeland Security	780,931
Hud Section 8	387,253
Local	72,201
Metropolitan Planning Org	318,882
Transportation Special Projects (Business Plan / Regional Coordination Planning)	77,265
Resource Recovery	1,096,867
Rural Public Transportation	5,945,314
Weatherization	10,979,505
Projected Fund Balance Decrease	(677,815)
Total Expenditures	\$48,851,202

AACOG Directors



Gloria Arriaga
Executive
Director



Susan Lodge
Deputy Director
Human Services



Dean Danos
Deputy Director
Government
Services



Grant Gaul
Quality Assurance
Director



Anthony Jalomo
Alamo Local
Authority Director



Peter Bella
Natural
Resources
Director



Mario Gutierrez
General Counsel



Mike Kohler
Workforce
Director



Ben Herr
Regional
Transportation
Director



Cindy Krueger
Administrative
Services Director



Martha Spinks
Bexar Aging
Director



David Kruse
Regional Data
Center Director



Blanca Tapia
Controller



Gloria Vasquez
Alamo Aging
Director



Mike Quinn
Public Safety
Director



Tim Treviño
Public Relations
Director



Joe Ramos
Government
Services
Director

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